VOLKSWAGEN FINANCIAL SERVICES N.V.

NAAMLOZE VENNOOTSCHAP

Articles of Association

12th June 2020

Disclaimer: This English language translation of the Volkswagen Financial Services N.V. (the "Company") Articles of Association is provided for convenience only. The Company's Articles of Association are written in the Dutch language and the Dutch text shall be controlling and binding. The most recent official version of the articles is available under the Commercial Register with number 33172400 at the Netherlands Chamber of Commerce (KVK).

CHAPTER I DEFINITIONS

1. **DEFINITIONS**

- 1.1 In these articles of association the following expressions shall have the following meanings:
 - an "Accountant": a register-accountant or other accountant referred to in section 2:393 paragraph 1 of the Dutch Civil Code ("DCC"), or an organization within which such accountants cooperate;
 - the "Annual Accounts": the balance sheet and the profit and loss account including the explanatory notes of the Company;
 - 1.1.3 the "Company": the company governed by these articles of association;
 - a "Conflict of Interest": a direct or indirect personal interest which conflicts with the interest of the Company and its business within the meaning of section 2:129 paragraph 6 and section 140 paragraph 5 DCC; and
 - 1.1.5 the "Distributable Part of the Shareholders' Equity": the part of the shareholders' equity exceeding the paid and called up share capital plus the reserves which must be maintained by law.
- 1.2 In addition, unless the content requires otherwise, the expression "written" or "in writing" shall include any message transmitted via any electronic mean of communication, which message is readable and reproducible.

CHAPTER II NAME, SEAT, OBJECTS

2. NAME, SEAT

- 2.1 The name of the Company is: **Volkswagen Financial Services N.V.**
- 2.2 The seat (statutaire zetel) of the Company is in Amsterdam, The Netherlands.

3. **OBJECTS**

The objects of the Company are:

(a) to incorporate, to participate in, to manage, to supervise, to cooperate with, to acquire, to maintain, to dispose of, to transfer or to administer in all sorts of participations and interests in businesses, legal entities and companies as well as to enter into joint ventures;

- (b) to finance businesses, legal entities and companies;
- (c) to borrow, to lend and to raise funds, to participate in all sorts of financial transactions, including the issue of bonds, promissory notes or other securities, to invest in securities in the widest sense of the word, and to enter into agreements in connection with the foregoing;
- (d) to grant guarantees, to bind the Company and to grant security over the assets of the Company for the benefit of legal entities and companies with which the Company forms a group and for the benefit of third parties;
- (e) to advise and to render services to legal entities and companies with which the Company forms a group and to third parties;
- (f) to acquire, to administer, to operate, to encumber, to dispose of and to transfer moveable assets and real property and any right to or interest therein;
- (g) to trade in currencies, securities and financial assets in general;
- (h) to obtain, to exploit, to dispose of and to transfer patents, trademarks, copyrights, databases and other intellectual property rights, to obtain and to grant licenses, sub-licenses and similar rights of whatever name and description;
- (i) to carry out all sorts of industrial, financial and commercial activities;

and all matters related or conducive to the above, with the objects to be given their most expansive possible interpretation. In pursuing its objects, the Company shall also take into account the interests of the legal entities and companies with which it forms a group.

CHAPTER III CAPITAL AND SHARES, SHAREHOLDERS' REGISTER

4. AUTHORIZED CAPITAL

- 4.1 The authorized capital amounts to two million two hundred and seventy thousand euro (EUR 2,270,000).
- 4.2 The authorized capital is divided into two thousand two hundred and seventy (2,270) shares of one thousand euro (EUR 1,000.00) each.
- 4.3 All shares are registered shares. No share certificates shall be issued.

5. **SHAREHOLDERS' REGISTER**

- 5.1 The management board shall keep a register in which the names and addresses of all shareholders shall be recorded, stating the date on which the shareholders acquired the shares and the date of the acknowledgement thereof by or notification thereof to the Company and stating the amount paid up on each share.
- 5.2 The register shall also record the names and addresses of the persons holding a right of pledge of shares or a beneficial right of usufruct in shares, stating the date on which they acquired such right and the rights they have which are attached to the shares as well as the date of the acknowledgement thereof by or notification thereof to the Company.
- 5.3 In addition, for those persons who notify the Company of their consent to convocation by email, the email addresses for that purpose shall be recorded in the register.
- 5.4 Each shareholder, each holder of a beneficial right of usufruct and each holder of a right of pledge is required to give written notice of his address, and those persons who notify the Company of their consent to convocation by email, are required to give written notice of their email addresses for that purpose, to the Company.
- 5.5 The register shall be regularly updated. All entries and notes in the register shall be signed by a member of the management board.
- 5.6 At the request of a shareholder, a holder of a beneficial right of usufruct or a holder of a right of pledge, the management board shall supply, free of charge, an extract from the register relating to his rights on shares.
- 5.7 The management board shall make the register available at the Company's office for inspection by the shareholders and the holders of a right in rem (*beperkt recht*) relating to one or more shares who also hold the voting rights in relation to those shares.

CHAPTER IV ISSUE OF SHARES, OWN SHARES

6. ISSUE OF SHARES, BODY OF THE COMPANY AUTHORIZED TO ISSUE SHARES, NOTARIAL DEED

6.1 Shares can only be issued pursuant to a resolution of the general meeting if the general meeting has not designated this authority to another corporate body of the Company for a period not exceeding five years. The designation may be extended from time to time, for periods not exceeding five years.

- 6.2 The resolution of the general meeting of shareholders to designate the authority as set out in article 6.1 to another corporate body of the Company, shall also set out how many shares may be issued.
- 6.3 The resolution of the general meeting of shareholders to designate the authority as set out in article 6.1 to another corporate body of the Company, shall state whether the designation may be withdrawn during the five year period.
- 6.4 The resolution of the general meeting of shareholders to designate the authority as set out in article 6.1 to another corporate body of the Company, shall state whether such body shall have the authority to exclude or limit preferential rights.
- 6.5 The issue of a share furthermore requires a notarial deed drawn up for that purpose and executed before a civil law notary officiating in The Netherlands, to which the Company and the person or persons subscribing for that share are a party.

7. CONDITIONS OF ISSUE OF SHARES, PREFERENTIAL RIGHTS

- 7.1 The resolution to issue shares shall stipulate the price and further conditions of the issue of the relevant shares.
- 7.2 Upon the issue of shares, each existing holder of shares shall have a preferential right to subscribe for shares being issued in proportion to the aggregate nominal amount of his existing shares, unless such right is withheld by mandatory provisions of the law.
- 7.3 The existing shareholders have a similar preferential right in the event that rights are granted to subscribe for shares.
- 7.4 The preferential right can be limited or excluded by the general meeting of shareholders subject to the formalities prescribed by law or by the corporate body of the Company authorized to issue shares if it has been given this authority.

8. PAYMENTS ON SHARES

- 8.1 Upon the issue of each share, at least the nominal value thereof must be paid up in full. The Company and the subscriber may agree that a part, not exceeding three-quarters of the nominal value, need only be paid after a call therefore has been made by the Company.
- 8.2 Payments on shares must be made in cash unless an alternative contribution has been agreed upon. Payments in another currency than in which the nominal value

of the shares is denominated can only be made upon approval of the Company.

9. SHARES IN THE COMPANY'S OWN CAPITAL

- 9.1 Upon the issue of shares, the Company is not entitled to subscribe for shares in its own capital.
- 9.2 Subject to the relevant statutory provisions, the Company is entitled to acquire shares in its own capital, or depository receipts thereof, that are paid up in full.
- 9.3 The acquisition or disposal of shares held by the Company in its own capital or depository receipts thereof shall be effected after approval of the general meeting.
- 9.4 No votes can be cast in the general meeting for shares held by the Company or by any of its subsidiaries; nor can votes be cast for shares for which the Company or any of its subsidiaries holds the depository receipts.

10. CAPITAL REDUCTION

- 10.1 The general meeting may, subject to the relevant statutory provisions of the law, resolve to reduce the issued capital.
- 10.2 The notice of the general meeting at which any resolution referred to in this article shall be proposed, shall mention the purpose of the capital reduction and the manner in which it is to be achieved.

CHAPTER V TRANSFER OF SHARES, RIGHTS IN REM ON SHARES, DEPOSITORY RECEIPTS

11. TRANSFER, RIGHTS IN REM, DEPOSITORY RECEIPTS

- 11.1 The transfer of a share or the creation or transfer of a right in rem (*beperkt recht*) related to a share requires a notarial deed drawn up for that purpose executed before a civil law notary officiating in The Netherlands, to which those involved are a party.
- 11.2 The rights attached to the share cannot be exercised until the Company has acknowledged the legal act or until the notarial deed has been served on it in accordance with the relevant statutory provisions, unless the Company itself is a party to the legal act.
- 11.3 Upon the creation of a beneficial right of usufruct or a right of a pledge on a share, the voting rights may be assigned to the holder of the beneficial right of usufruct or the holder of the right of pledge subject to the relevant statutory provisions. The rights attributed by law to holders of depository receipts issued with cooperation

of a company cannot be assigned to holders of a beneficial right of usufruct or holders of a right of pledge to whom the voting rights have not been assigned.

11.4 The Company shall not render its cooperation to the issue of depository receipts relating to its shares.

CHAPTER VI NO SHARE TRANSFER RESTRICTIONS.

12. SHARES ARE FREELY TRANSFERABLE.

The transferability of the shares is not restricted within the meaning of section 2:87 paragraph 1 DCC which means that the shares are freely transferable.

CHAPTER VII MANAGEMENT BOARD

13. NUMBER OF MEMBERS MANAGEMENT BOARD

The Company shall be managed by a management board consisting of one or more members.

14. APPOINTMENT, SUSPENSION AND REMOVAL FROM OFFICE, REMUNERATION MANAGEMENT BOARD

- 14.1 The general meeting shall appoint the members of the management board.
- 14.2 Each member of the management board may at any time be suspended or removed from office by the general meeting.
- 14.3 Each member of the management board may at any time be suspended by the supervisory board. The suspension can be terminated by the general meeting at any time.
- 14.4 The general meeting shall determine the remuneration policy for the management board, in accordance with the relevant statutory provisions.
- 14.5 The general meeting shall determine the remuneration and other terms of employment for each member of the management board, in accordance with the remuneration policy for the management board referred to in article 14.4.

15. DUTIES OF THE MANAGEMENT BOARD, DECISION MAKING PROCESS, ASSIGNMENT OF TASKS

- 15.1 The management board is charged with the management of the Company.
- 15.2 While performing their duties, the members of the management board shall act in

- accordance with the best interest of the Company and the business connected thereto.
- 15.3 With due observance of these articles of association, the management board may adopt board regulations governing its internal proceedings and the allocation of responsibility for one or more specific matters of the management board to a certain member or certain members of the management board, including but not limited to the authority to resolve on such matters. These board regulations require the approval of the general meeting.
- 15.4 Unless the board regulations determine otherwise, each member has a right to cast one vote in the meeting of the management board. All decisions of the management board shall be adopted by a majority of the votes validly cast. If there is a tie of votes the supervisory board shall decide.
- 15.5 A member of the management board, who thinks that he has or might have a Conflict of Interest, shall notify his co-members and the supervisory board thereof as soon as possible. If the Company has a sole member of the management board, the supervisory board shall, upon receipt of the aforementioned notification, decide whether this member of the management board has a Conflict of Interest. In case it is decided that the respective member has a Conflict of Interest the supervisory board shall be authorized to adopt the resolution.
- 15.6 If the management board consists of more than one member, the co-members of the management board shall, upon receipt of the notification meant in article 15.5, decide whether the respective member of the management board has a Conflict of Interest. In case it is decided that the respective member of the management board has a Conflict of Interest, he may not participate in the consultation and decision-making of the management board regarding such resolution. If as a consequence none of the members of the management board may participate in the consultation and decision-making, the supervisory board shall be authorized to adopt the resolution. Each time, when a resolution is adopted while one or more of the members had a Conflict of Interest, the management board will afterwards inform the general meeting and the supervisory board thereof and will indicate how they have dealt with such a Conflict of Interest.
- 15.7 Meetings of the management board can also be held by telephone, by videoconference or by other means of communication (whether or not electronic), that enable those present to communicate with each other simultaneously.
- 15.8 A member of the management board may be represented by one of his fellow

members at meetings of the management board pursuant to a written power of attorney. Such power of attorney may only relate to the one designated meeting specified therein.

15.9 Resolutions of the management board can be adopted without holding a meeting, provided that all members of the management board without a Conflict of Interest have been given the opportunity to express their opinion on the proposed resolution, the majority of them have expressed themselves in favor of the relevant proposal in writing and none of them have objected, on reasonable grounds, to this manner of decision making process. The provisions with respect to Conflict of Interest laid down in article 15.5 and 15.6 shall also apply.

16. **REPRESENTATION**

- 16.1 The management board (meaning all members of the management board acting jointly or the sole member of the management board) is authorized to represent the Company. In addition (i) each officer with representative powers (procuratiehouder) acting jointly with any member of the management board or (ii) any two officers with representative powers (procuratiehouders) acting jointly are also authorized to represent the Company.
- 16.2 The management board may appoint officers with representative powers (*procuratiehouders*) to represent the Company. Such officers may be registered with the Dutch Commercial Register (*Handelsregister*), indicating the scope of their power to represent the Company.
- 16.3 A written record shall be made in the event of a transaction between the Company and its sole shareholder, disregarding any shares held by the Company itself or by its subsidiaries within the meaning of section 2:24a DCC, where the Company is represented by such sole shareholder. No written records will need to be made for transactions, which, under their stipulated terms, are within the ordinary course of business of the Company.

17. APPROVAL OF RESOLUTIONS OF THE MANAGEMENT BOARD

- 17.1 The supervisory board is authorized to subject resolutions of the management board to the approval of the supervisory board.
- 17.2 The resolutions referred to in article 17.11 which are subject to approval shall be clearly described and shall be notified to the management board in writing.
- 17.3 The management board may enter into the following legal acts without the prior approval of the general meeting:

- (i) legal acts pertaining to the subscription for shares whereby special obligations are imposed upon the Company;
- (ii) legal acts pertaining to the acquisition of shares on a basis other than that on which a participation in the Company limited by shares is offered to the public;
- (iii) legal acts purporting to confer an advantage on an incorporator of the Company or on a third party involved with the incorporation; and
- (iv) legal acts pertaining to a non-cash contribution on shares.

However, the supervisory board remains authorized to subject these resolutions of the management board to the approval of the supervisory board pursuant to article 17.1.

17.4 The absence of an approval as referred to in this article 17.1 does not affect the authority of the management board or its members to represent the Company.

18. ABSENCE OR INABILITY TO ACT MEMBERS OF THE MANAGEMENT BOARD

In the event that a member of the management board is absent or unable to act the remaining member or members of the management board shall be temporarily charged with the management of the Company. In the event that all members of the management board are or the sole member of the management board is absent or unable to act, the supervisory board shall be temporarily charged with the management of the Company. In those circumstances the supervisory board shall be authorized to temporarily charge the management of the Company to one or more persons, which may or may not be members of the supervisory board.

Inability to act in this article shall mean:

- (a) suspension;
- (b) illness;
- (c) inaccessibility,

in the cases as meant under sub (b) and (c) without the possibility of contact between the member of the management board and the Company during a period of five days, unless the general meeting has settled on a different period.

CHAPTER VIII SUPERVISORY BOARD

19. NUMBER OF MEMBERS SUPERVISORY BOARD

The Company shall have a supervisory board, consisting of one or more individuals.

20. APPOINTMENT, SUSPENSION AND REMOVAL FROM OFFICE, REMUNERATION SUPERVISORY BOARD

- 20.1 The members of the supervisory board shall be appointed by the general meeting.
- 20.2 Each member of the supervisory board can at all times be suspended or removed from office by the general meeting.
- 20.3 The general meeting determines the remuneration of each member of the supervisory board.

21. DUTIES OF THE SUPERVISORY BOARD AND DECISION MAKING PROCESS

- 21.1 The duty of the supervisory board shall be the supervision of the policy of the management board and of the general course of affairs of the Company and the business connected with the Company. The supervisory board shall assist the management board by providing it with advice. In the performance of their duties, the members of the supervisory board shall be guided by the interests of the Company and the business connected with it.
- 21.2 The supervisory board shall appoint a chairman from among its members. In the absence of the chairman in a meeting of the supervisory board, the meeting itself shall designate a chairman.
- 21.3 The supervisory board shall hold a meeting whenever either the chairman, two other members of the supervisory board, or the management board deem(s) necessary.
- 21.4 Meetings of the supervisory board can also be held by telephone, videoconference or by other means of communication (whether or not electronic), that enable those present to communicate with each other simultaneously.
- 21.5 All resolutions of the supervisory board shall be adopted by an absolute majority of the votes cast. If there is a tie of votes the general meeting shall decide.
- 21.6 A member of the supervisory board, who thinks that he has or might have a Conflict of Interest related to a proposed resolution of the supervisory board, shall notify his co-members thereof as soon as possible. If the supervisory board of the

Company has only one member, he shall be authorized to adopt the resolution, despite the Conflict of Interest. However, when the sole member of the management board has a Conflict of Interest as referred to in article 15.5 or when all members of the management board have a Conflict of Interest as referred to in article 15.6 and the sole member of the supervisory board cannot participate in the consultation and decision-making regarding a proposed management board resolution because of a Conflict of Interest, the authority to adopt such management board resolution shall return to the management board, despite the Conflict of Interest.

- 21.7 If the supervisory board consists of more than one member, the co-members of the supervisory board shall, upon receipt of the notification mentioned in article 21.6, decide whether the respective member of the supervisory board has a Conflict of Interest. In case it is decided that the respective member of the supervisory board has a Conflict of Interest, he cannot participate in the consultation and decisionmaking of the supervisory board regarding the proposed resolution. If as a consequence all members of the supervisory board cannot participate in the consultation and decision-making of the supervisory board regarding such supervisory board resolution, they can participate in the consultation and decisionmaking of the supervisory board regarding such resolution despite the Conflict of Interest. However, when the sole member of the management board has a Conflict of Interest as referred to in article 15.5 or when all members of the management board have a Conflict of Interest as referred to in article 15.6 and all members of the supervisory board cannot participate in the consultation and decision-making regarding a proposed management board resolution because of a Conflict of Interest, the authority to adopt such management board resolution shall return to the management board, despite the Conflict of Interest. Each time, when a resolution is adopted while one or more of the members had a Conflict of Interest, the supervisory board will inform the general meeting thereof and will indicate how they have dealt with such a Conflict of Interest.
- 21.8 The supervisory board can only adopt valid resolutions in a meeting at which a majority of the members of the supervisory board are present or represented.
- 21.9 A member of the supervisory board may be represented by one of his fellow members at meetings of the supervisory board pursuant to a written power of attorney. Such power of attorney may only relate to the one designated meeting specified therein.
- 21.10 The supervisory board may adopt board regulations setting out further rules regarding the decision making process of the supervisory board.

- 21.11 Resolutions of the supervisory board can be adopted without holding a meeting, provided that all members of the supervisory board without a Conflict of Interest have been given the opportunity to express their opinion on the proposed resolution, the majority of them have expressed themselves in favor of the relevant proposal in writing and none of them have objected, on reasonable grounds, to this manner of decision making process. The provisions with respect to Conflict of Interest laid down in article 21.6 and 21.7 shall also apply.
- 21.12 The supervisory board shall hold meetings together with the management board as often as either the supervisory board or the management board deems necessary. The provisions of article 15.5 and 21.6 shall also apply to the consultation and decision-making of the joint meeting of the management board and the supervisory board, provided that if, as a consequence of a Conflict of Interest, a resolution cannot be adopted, it shall be adopted by the joint meeting of the management board and the supervisory board despite such Conflict of Interest.

22. ABSENSE AND INABILITY TO ACT MEMBERS OF THE SUPERVISORY BOARD

In the event that all members of the supervisory board are or the sole member of the supervisory board is absent or unable to act, the authorities of the supervisory board shall, in as far as possible, accrue to the general meeting.

Inability to act in this article shall mean:

- (a) suspension;
- (b) illness;
- (c) inaccessibility,

in the cases as meant under sub (b) and (c) without the possibility of contact between the member of the supervisory board and the Company during a period of ten days, unless the general meeting has settled on a different period.

CHAPTER IX ANNUAL ACCOUNTS, PROFITS

23. FINANCIAL YEAR, PREPARATION ANNUAL ACCOUNTS, ACCOUNTANT

- 23.1 The financial year of the Company shall be the calendar year.
- 23.2 Each year, within five months after the end the financial year, unless the general meeting extends this term by a maximum of five months on account of special circumstances, the management board shall prepare Annual Accounts.

- 23.3 The Annual Accounts shall be signed by the members of the management board and by the members of the supervisory board. If the signature of one or more of these members is missing, this fact and the reason therefore shall be stated.
- 23.4 The Company may, and if required thereto by law shall, appoint an Accountant to audit the Annual Accounts.

24. ADOPTION ANNUAL ACCOUNTS, PUBLICATION

- 24.1 The general meeting shall adopt the Annual Accounts.
- 24.2 Adoption of the Annual Accounts shall not constitute a release from liability of the members of the management board for their management activities, or of the members of the supervisory board for their supervision of these activities.
- 24.3 The Company is required to publish the Annual Accounts taking into account the statutory provisions.

25. **PROFITS AND RESERVES**

- 25.1 The general meeting shall determine the allocation of the accrued profits. In calculating the amount of profit that shall be distributed on each share, the nominal value of the shares shall be taken into account, regardless if these shares have been fully paid up.
- 25.2 Distributions can only be made up to the amount of the Distributable Part of the Shareholders' Equity.
- 25.3 A distribution of profits shall take place after the adoption of the Annual Accounts from which it appears that the distribution is permitted.
- 25.4 Subject to article 25.2 and section 2:105 paragraph 4 DCC the management board may resolve to interim distribution of profits.
- 25.5 Subject to article 25.2, the general meeting may resolve to make distributions out of a reserve in whole or in part.
- 25.6 The claim of a shareholder to receive any distributions shall lapse within five years after they have become due for payment.
- 25.7 In calculating the amount of any distribution on shares, shares held by the Company shall be disregarded.

CHAPTER X GENERAL MEETINGS

26. ANNUAL MEETING AND EXTRAORDINARY MEETINGS, CONVOCATION

- 26.1 Each year, within six months after the end of the financial year, an annual general meeting of shareholder shall be held.
- 26.2 Extraordinary general meetings will be held as often as the management board or the supervisory board deems necessary but in any event within three months after the management board has considered it plausible that the shareholders' equity of the Company has decreased to an amount equal to or less than one half of the issued and paid up part of the capital, in order to discuss the measures to be taken, if necessary. Extraordinary general meetings will also be held if the management board or the supervisory board is requested to that effect in writing by one or more holders of shares individually or jointly representing one-tenth or more of the issued capital, specifying in detail the subjects to be discussed. For the purpose of the latter sentence holders of shares are equated with holders of a right in rem (beperkt recht) relating to one or more shares who also hold the voting rights in relation to those shares.
- 26.3 The general meetings shall be convened by the management board or by the supervisory board. If the general meeting is not held within six weeks after the management board or the supervisory board has received a request as set out in article 26.2, the persons making the request shall be authorized to convene the meeting themselves, without requiring authorization of the interim provisions judge (voorzieningenrechter) of the court.
- 26.4 The meetings are convened by means of convocation notices sent to the shareholders and the holders of a right in rem (beperkt recht) relating to one or more shares, who also hold the voting rights in relation to those shares, at the addresses as listed in the register of shareholders. The aforementioned holders of a right in rem may consent to receive convocation notices by email. For that purpose they will need to provide the management board with the relevant (email) addresses.
- 26.5 A convocation notice shall be given no later than on the fifteenth day prior to the day of the meeting.
- 26.6 An item requested in writing to be placed on the agenda by one or more holders of shares individually or jointly representing one-hundredth or more of the issued capital shall be included in the convocation notice or shall be notified in the same manner if the Company receives the request no later than on the sixtieth day prior

to the meeting. The management board may resolve that a request pursuant to this article 26.6 can be submitted by electronic means of communication. The management board may also lay down conditions that requests submitted by electronic means of communication should comply with. For the purpose of this article 26.6, holders of shares are equated with holders of a right in rem (*beperkt recht*) relating to one or more shares who also hold the voting rights in relation to those shares.

- 26.7 The general meetings of shareholders can be held in the municipality where the Company has its seat pursuant to these articles of association, or in the municipalities of Haarlemmermeer (including Schiphol), Maastricht, Rotterdam, The Hague or Utrecht. If the entire issued capital is represented, general meetings of shareholders may also be held elsewhere in or outside The Netherlands.
- 26.8 The general meeting shall be chaired by the chairman of the supervisory board. If the chairman of the supervisory board is absent or unable to act or if no chairman of the supervisory board has been appointed, the meeting shall be chaired by the oldest member of the supervisory board present or the sole member of the supervisory board. In the event that all members of the supervisory board are absent or unable to act, the meeting will be chaired by the person appointed for that purpose by the general meeting.
- 26.9 The management board may provide that shareholders and the holders of a right in rem (beperkt recht) relating to one or more shares, who also hold the voting rights in relation to those shares, can participate in a general meeting by electronic means of communication, that enable those present to simultaneously take note of the discussions at the meeting. The management board may attach conditions to the use of the electronic means of communication; these conditions shall be communicated in the convocation notice of the general meeting.
- 26.10 The members of the management board and the members of the supervisory board shall, in their respective capacities, have an advisory role during the general meeting.
- 26.11 The Accountant, who has been appointed to audit the Annual Accounts, is authorized to attend the general meeting relating to the adoption of the annual accounts and to take part in the discussions.

27. WAIVER OF FORMALITIES, RECORDS

27.1 If the entire issued capital is represented at a general meeting, valid resolutions can be adopted on all items brought up for discussion, provided that these

resolutions are adopted unanimously, even if the formalities prescribed by law or by these articles of association for the convocation and holding of meetings have not been complied with.

27.2 The management board shall keep records of the adopted resolutions. If the management board is not represented at a meeting, the chairman of the meeting shall ensure that a transcript of the adopted resolutions is provided to the management board as soon as possible after the meeting. The records shall be available at the offices of the Company for inspection by the shareholders. Copies or extracts of these records shall be provided to the shareholders at their request free of charge or at cost price.

28. VOTING RIGHTS

- 28.1 Each share carries the right to cast one vote.
- 28.2 The right to attend the meeting, to take part in the discussions and to vote may be exercised by a proxy authorized in writing.
- 28.3 The management board may resolve that votes can also be cast by way of electronic means of communication. For that purpose it is required that the persons entitled to vote or their attorneys duly authorized in writing can be identified via such electronic mean of communication, that they can simultaneously take note of the discussions at the meeting and that they can exercise their voting rights. The management board may attach conditions to the use of the electronic means of communication; these conditions shall be communicated at the convocation of the general meeting.
- 28.4 If the management board resolves that votes can also be cast by way of electronic means of communication, the management board may resolve that the persons entitled to vote may cast their votes within a period to be determined by the management board of less than thirty-one days prior to the general meeting by way of electronic means of communications to be determined by the management board. The votes will be deemed identical to any votes cast during the meeting.
- 28.5 If no larger majority is prescribed by law or by these articles of association, all resolutions shall be adopted by an absolute majority of the votes cast.
- 28.6 If the votes are tied the proposal shall be rejected.

29. DECISION MAKING PROCESS WITHOUT HOLDING A MEETING, RECORDS

29.1 Resolutions of the general meeting may be adopted without holding a meeting,

provided that these resolutions are adopted unanimously by all shareholders entitled to vote. In the decision making process without holding a meeting, the members of the management board and the members of the supervisory board shall, in their respective capacities, have an advising role.

- 29.2 Resolutions cannot be adopted without holding a meeting if there are holders of a beneficial right of usufruct or holders of a right of pledge in respect of shares, holding the voting rights relating to such shares.
- 29.3 The management board shall keep records of the adopted resolutions. Each shareholder shall ensure that the resolutions adopted without holding a meeting are communicated in writing to the management board as soon as possible. The records shall be available at the offices of the Company for inspection by the shareholders. Copies or extracts of these records shall be provided to the shareholders at their request free of charge or at cost price.

CHAPTER XI AMENDMENT TO ARTICLES OF ASSOCIATION AND WINDING-UP, LIQUIDATION

30. AMENDMENT TO ARTICLES OF ASSOCIATION AND WINDING-UP

When a proposal to amend the articles of association or to wind up the Company is made to the general meeting, the intention to propose such resolution must be stated in the relevant notice convening the general meeting. If it concerns an amendment to the articles of association, a copy of the proposal in which the proposed amendment is quoted verbatim must at the same time be deposited at the Company's offices and this copy shall be made available for inspection by the shareholders until the end of the general meeting.

31. **LIQUIDATION**

- 31.1 In the event of the winding-up of the Company pursuant to a resolution of the general meeting, the members of the management board shall be charged with the liquidation of the affairs of the Company, unless the general meeting appoints one or more other persons for that purpose. The supervisory board shall be charged with the supervision thereof.
- 31.2 During the liquidation the provisions of these articles of association shall remain in force to the extent possible.
- 31.3 The balance remaining after payment of debts shall be transferred to the shareholders in proportion to the aggregate nominal amount of their shares.
- 31.4 The liquidation shall furthermore be subject to the provisions of Title 1, Book 2 DCC.